

What We Convey in Integrated Report 2025

Six Key Questions to Shape the Future

To provide our stakeholders with a deeper understanding of Daiseki's vision and efforts to enhance corporate value, we have organized our message around six key themes.



What kind of company is Daiseiki?

We are a company that consistently embraces the challenge of environmental value creation through “wisdom, ingenuity, and action”.

Daiseiki has tackled social issues by recycling industrial waste. Guided by a flexible corporate DNA and core values rooted in our Management Principles, we continue to evolve by taking on new challenges and learning from setbacks.

Who We Are

Introduction > P.05 Our DNA



What is a business model that maximizes resource value?

We create value by regenerating waste as a resource and returning it to society.

Through collaboration within the Group and alliances with external partners—referred to as “One Daiseiki”—we generate positive impact by collecting, processing, recycling, and reusing waste, contributing to environmental conservation and environmental value creation.

Feature

Feature > P.15 Innovating a New Business Model



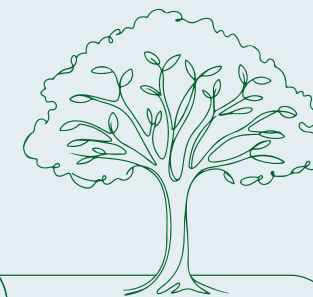
What value does Daiseiki create?

Daiseiki creates both social value that contributes to the environment and economic value for the Company.

By ensuring economic efficiency in recycling, we generate new value from waste. We balance social value such as environmental conservation for industries and communities, promoting carbon neutrality, and realizing a circular economy with economic value through improved corporate profitability.

CHAPTER 01 How We Create Value

Daiseiki's Value Creation > P.21 Value Creation Process



How does Daiseiki maintain and develop its strengths?

We enhance our capabilities by combining and leveraging individual strengths throughout the organization.

Our key strengths include a broad client base supporting industries such as manufacturing and construction, a nationwide network, proposal capabilities that integrate technical expertise and sales, flexible responses to diverse waste types and needs, and strong collaboration within the Group and with external partners as part of the “One Daiseiki” framework. We remain committed to continuously reinforcing these organizational and human strengths.

CHAPTER 01 How We Create Value

Daiseiki's Value Creation > P.27 Five Strengths

What is Daiseiki's investment strategy to support its evolution into a company that prospers for 100 years?

We will establish a circular economy-based business through strategic capital allocation.

We pursue growth investments with a balanced approach to shareholder returns, prioritizing investments in the technologies, facilities, human capital, and alliances, including M&A, essential for the future of our circular economy business.

CHAPTER 02 Strategy

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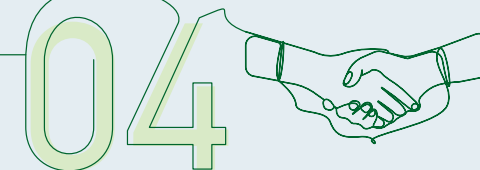
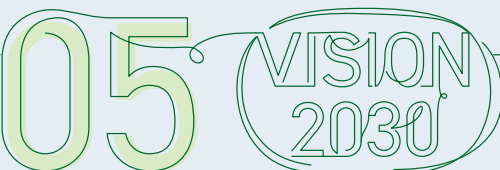
What is Daiseiki's future vision and growth strategy to achieve it?

Guided by VISION 2030, we have formulated various strategies and are actively implementing them.

Our goals for FY2031 include achieving targets for sales, operating profit, and ROE, while positioning ourselves as a leading company in promoting the circular economy. We aim to deepen engagement with cutting-edge client needs and strengthen our foundation by expanding technology, talent, and business areas through M&A and alliances.

CHAPTER 02 Strategy

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Scope Covered by This Report, etc.

• Scope of Report

The scope covers the value creation activities, business activities, and sustainability activities of the entire Daiseiki Group.

• Period Covered by This Report and Important

Organizational Changes Occurring During This Period
This report covers FY2025 (March 1, 2024 to February 28, 2025). However, some sections refer to activities and results occurring before or after this period. No significant changes to the structure of our organization, our shareholder composition, our business description, or other similar areas have occurred within the period covered.

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Daiseiki's corporate website